



SCHOOLCRAFT
MEMORIAL HOSPITAL



2021

ANNUAL
REPORT

WHO WE ARE



Our Mission

To provide quality health and wellness services for the people of our region.

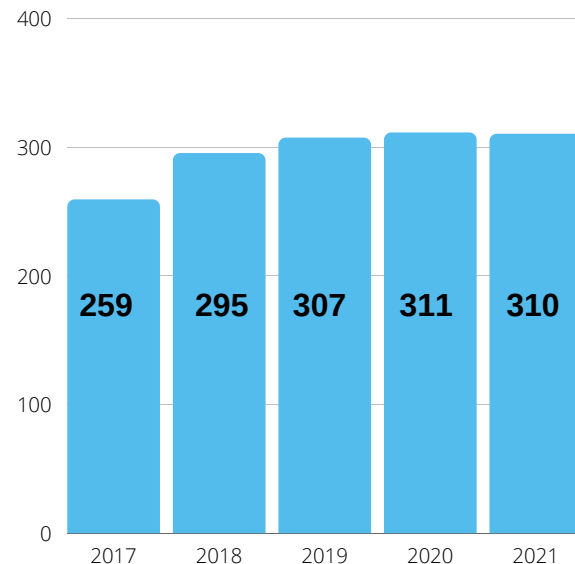
Our Vision

We will be the trusted first choice for our patients, staff, and physicians.

AN ORGANIZATION THAT VALUES THEIR EMPLOYEES



We are the Largest Employer in Schoolcraft County



GOVERNOR WHITMER VISITS FRONTLINE WORKERS TO THANK THEM FOR THEIR SERVICE DURING THE PANDEMIC.

Your Senior Leadership Team



Bob Crumb
Chief Executive
Officer

"Leading our team of community-focused medical professionals through a pandemic has been a privilege. Employees and community members all share pride in our independent community hospital. We have been able to continue to serve our residents despite the ever-changing COVID-19 guidance. We continue to stay strong and remain resilient as a rural hospital in Michigan's Upper Peninsula."

Boyd Chappell
Chief Financial Officer



Tiger Marcotte
Clinics Director



Scott Blixt
Chief Nursing Officer



Kim Shiner
Compliance/Quality
Director



Kris Boyd
Executive Assistant



Kent LaCroix
Chief Information Officer



Troy Sarles
HR Director



Kristin Peterson
Director of HomeCare



Sara Giles
Marketing Director



Our Leaders Move Us Forward



Specialist Services Close to Home



JOHN GALEY
M.D. Orthopedic Surgeon



GREGORY BAMBACH
M.D. General Surgeon



JOHN NIEMELA
D.P.M. Surgical Podiatrist



NICHOLAS S. HOEVE
DO, FACC



MARK CARDAMONE-RAYNER
M.D. Ear Nose & Throat



RICHARD VERMEULEN
M.D. Physical Medicine
& Rehabilitation



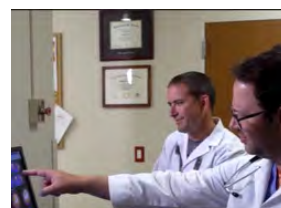
JESSICA ROCHEFORT
NP-C, Wound Care



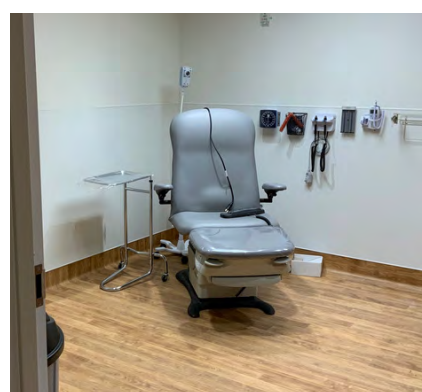
JANET PRATT
PMHNP-BC
Psychiatric Nurse Practitioner



JOSEPH HANCE, MD
Orthopedic Surgeon



OUR NEW SPECIALTY CLINIC OPENED



Traveling Specialists

Dr. Garrett
Ophthalmology



UP Health System
Obstetrics



Dr. Kemmeter
Bariatrics



Dr. Nagle
Bariatrics



Dr. Pesola
Cardiology



Dr. Vlasic
Interventional
Radiology



Dr. Geschwindt
Neurosurgery



Dr. Burnette
Oncology



Dr. Ryan
Oncology



Dr. Warren
Oncology



Dr. Madjar
Urology



Dr. Robertson
Pediatrics

NEW

Specialty Service Offerings

BARIATRIC SURGERY

Schoolcraft Memorial Hospital announced our partnership with Grand Health Partners to launch comprehensive weight-loss programs.

Bariatrics is a specialized branch of medicine that focuses on analyzing the causes of obesity, assisting with preventive measures, and administering treatments or bariatric services.



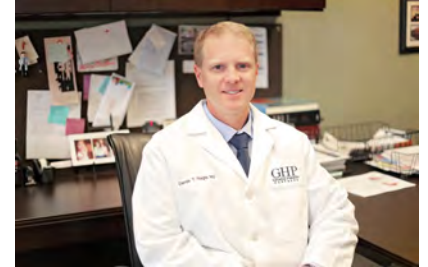
The Bariatrics Surgical Team Began offering Procedures in April 2021.

Here at Schoolcraft Memorial Hospital, our mission is to provide quality health and wellness services for the people of our region. That's why we teamed up with Grand Health Partners; together, we now offer more comprehensive weight loss programs customized to our patients' needs.

OVER 40 SURGERIES PERFORMED



Dr. Kemmeter



Dr. Nagle

The bariatric services provided by Schoolcraft Memorial Hospital and Grand Health Partners offer the expert support you need to transform your life.

THE GENIUS 3D MAMMOGRAM EXAM NOW AVAILABLE

This 3D mammography equipment is one of the fastest, highest resolution breast tomosynthesis systems on the market today. The hospital has invested \$350,000 in this life-saving equipment.



Detect breast cancers **15 months** earlier



Reduce unnecessary callbacks by up to **40%**



Find **41%** more invasive cancers than conventional mammography alone

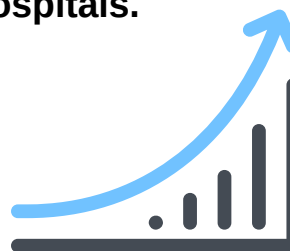
2021 FINANCIALS

2021 Income Statement (in Thousands)

	2021 (Unaudited) Actual	2021 Budget	% Variance to Budget	2020 Prior Year Actual	% Variance to Prior Year
Net Patient Revenue	43,802	45,330	-3%	35,329	24%
340B Revenue	2,202	1,484	48%	2,036	8%
Other Operating Revenue	1,127	618	82%	836	35%
Total Net Operating Revenue	47,131	47,432	-1%	38,201	23%
Total Expenses	45,905	45,343	-1%	41,138	-10%
NOI / (NOL)	1,226	2,089	-41%	(2,937)	142%
Other Non-Operating Income	3,452	726	375%	4,178	17%
Net income/ (Loss)	4,678	2,815	66%	1,241	277%

- **Net Patient Revenue increased 24%** compared to Prior Year as volumes begin to return to pre-COVID numbers.
- **Total Net Operating Revenue increased 23%** compared to Prior Year due to increased volumes, along with Quality Incentive and Shared Savings revenue.
- **Total Operating Expenses increased 10% over 2020** due to increased drug and medical supply costs as well as increased salary, benefits and contract labor costs.
- **SMH experienced net operating margin of 10% in 2021** due to increased operations and the forgiveness of a \$3.5 million dollar PPP loan related to the Cares Act.

SMH achieved the following key financial ratios during 2021. These ratios along with Net Income are key indicators of the financial health of rural hospitals.



- 1** EBIDA/Gross Revenue Ratio: 15% (Benchmark = 8%)
- 2** Days Cash on Hand 74 Days (Benchmark = 69 days)
- 3** Days Gross Revenue to Gross Accounts Receivable (AR): 56 Days (Benchmark = 54 Days)

GROWTH & VOLUME

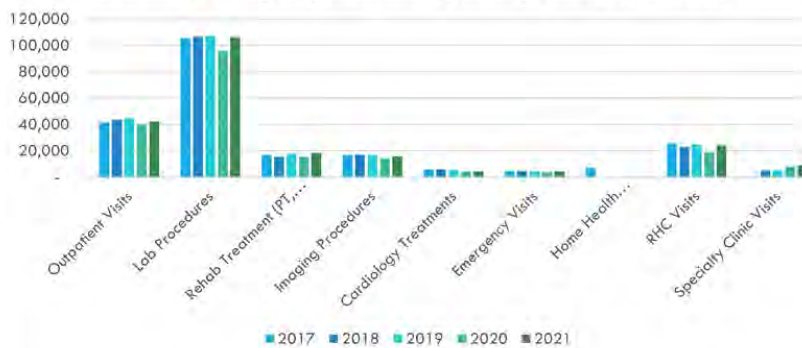
Inpatient Days, Swing Bed Days, and Surgeries 2017-2021



UNAUDITED FINANCIALS
SHOW A 10% PROFIT MARGIN
FOR 2021

**OVERALL HOSPITAL
VOLUMES HAVE
REBOUNDED TO
PRE-PANDEMIC
LEVELS**

Ancillary, Emergency, RHC and Specialty Clinic 2017-2021



INPATIENT, OUTPATIENT, AND
ER VISITS ALL EXCEEDED
2019 VOLUMES

Statistic	2017	2018	2019	2020	2021	% Variance from 2020
Inpatient Days	1,108	1,188	1,071	1,172	1,144	-2%
Swing Bed Days	632	482	694	520	364	-30%
Inpatient Surgeries	118	117	80	65	69	6%
Outpatient Surgeries	401	487	516	373	599	61%
Scopes	675	722	701	489	618	26%
Outpatient Visits	41,419	43,500	44,713	39,842	42,651	7%
Lab Procedures	105,301	106,442	107,153	95,722	106,245	11%
Rehab Treatment (PT, OT, Speech)	16,719	15,534	17,865	15,485	18,436	19%
Imaging Procedures	16,953	17,059	16,840	14,393	15,784	10%
Cardiology Treatments	5,749	5,934	5,490	4,087	4,463	9%
Emergency Visits	4,629	4,633	4,315	3,903	4,380	12%
Home Health Visits/Admits*	6,949	350	319	343	373	9%
RHC Visits	25,568	22,954	25,201	19,089	24,049	26%
Specialty Clinic Visits		5,010	5,070	8,025	9,093	13%
* Home Health began tracking patient admits as a statistic in 2018						

OUR PEOPLE AT WORK 2021 Highlights

Alan W. Ott Rural Health Clinic

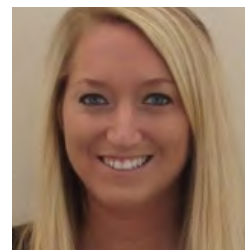
- Rural Health Clinic, Specialty Clinic, and RediCare had positive patient volumes.
- The Phase II portion of the Rural Health Clinic Renovation began in October, and completion is expected in March 2022.
- Green Bay Oncology expanded their services and are now on site Tuesday and Wednesday every week.
- COVID-19 Vaccine Clinics have continued through our Drive Through and inside the clinic. 13,301 vaccines to patients 5 years of age and older were administered in 2021.
- COVID-19 Testing has continued through our Drive Through. We completed 8,899 tests in 2021.



Welcome



Tina Bambach
FNP-C
RediCare Provider



Kathleen Bradshaw
MSN, FNP-C
Family Practice

Naubinway Rural Health Clinic

- Dr. Bomber and Tim Benac provided same-day appointments, walk-in services, and on-site Testing.
- Some of our specialists now travel to Naubinway for patient visits. Providers include Dr. Cardamone-Rayner (ENT), Dr. Hoeve (Cardiology), Laurielee Richmond (Diabetic Education), and (Foot and Nail Care).



- Telehealth continues to be utilized to manage access to care for our patients.
- Our Chronic Care Management team has expanded.

Lindsey Glasscock, RN

- Care Manager for Green Bay Oncology

Cleo Williams, LPN

- Chronic Care Coordinator

Becky Gould, LPN

- Behavioral Health Care Manager

Laurielee Richmond, RN

- Diabetic Care Manager



- Accountable Care Organization: In 2021, we received shared savings through the ACO with the hard work from our staff. We met our goal of 15% of attributed patients enrolled in Care Management and had our highest year yet with MWVs completed.
- The clinic started its own "Medical Assistant Training Program." The MA program is designed for individuals who would like to further their education and become a Medical Assistant. All staff is paid to complete this program. This program is entirely online, and staff can complete their clinical hours at the Schoolcraft Memorial Hospital Rural Health Clinic.



DEPARTMENT HIGHLIGHTS

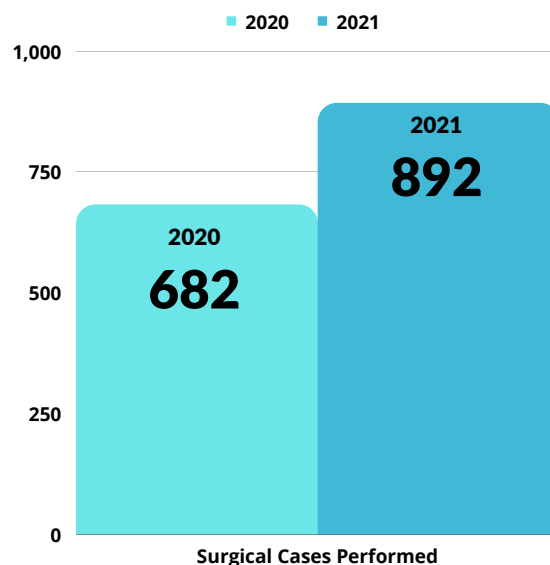
Ambulatory Care

- Started the renovation of the old infusion room to make it into two procedure rooms and started building the new infusion suite with ten infusion bays.
- Started doing Bariatric surgery with Grand Health Partners.
- Implementation of CERNER Oncology module for Green Bay Oncology, prior to Go Live in August, we had to build approximately 50 chemotherapy regimens to create new workflows and processes for the ACU.
- A new Colonoscope was purchased for Dr. Bambach, and he performed 618 scopes.



Operating Room

- Rebounded from COVID-19 with a record number of surgical cases.
- The first bariatric surgery case was performed in April. Forty Bariatric procedures were completed before the end of the year.
- We have updated our instrument supply to improve efficiency and shorten case turnover times.
- Dr. Hance, our orthopedic surgeon, began working with us full-time.



Rehabilitation Services

- Offered two community outreach "Balance Classes." (Spring and Fall sessions).
- Addition of full-time Physical Therapist and Physical Therapist Assistant in HomeCare & Hospice.
- The department received a \$13,000+ grant from the Superior Health Foundation to offer a free aquatic therapy balance program in 2022.
- Injury prevention screening was performed on students during the spring of 2021 using the ImPACT testing. ImPACT (Immediate Post-Concussion Assessment and Cognitive Testing) is research-based software tool utilized to evaluate recovery after a concussion is suspected.
- Schoolcraft Memorial Hospital Rehabilitation Services is now offering the LSVT BIG program. LSVT BIG is an intensive, amplitude-focused physical and occupational therapy approach for individuals diagnosed with Parkinson's Disease in all stages.
- The department trained two student physical therapists in 2021.



THE NEW REHABILITATION AND AQUATIC THERAPY CENTER WILL OPEN TO PATIENTS IN FEBRUARY 2022

- Physical, Occupational, and Speech Therapy rooms customized and equipped for all ages.
- NEW Aquatic rehabilitation therapy program and pool.
- Spacious rehabilitation area with state-of-the-art exercise equipment for physical therapy appointments.
- Improved treatment space for personalized patient care, comfort, and confidentiality.
- Onsite rehabilitation services will allow for more collaborative efforts with all medical staff throughout the organization to optimize patient care.



Pharmacy

- Pharmacy staff focused on creating processes for new Covid-19 therapies, including Baricitinib, Sotrovimab, Evusheld, Paxlovid, and Molnupiravir. The last two drugs were the first oral treatments specifically indicated to treat mild to moderate Covid-19 positive patients on an outpatient basis. Much attention was given to a robust monoclonal antibody infusion program to treat and prevent Covid-19 infections. Continued involvement with Covid-19 Vaccine Team, including staff participation in the planning process, storage, handling, compounding, and vaccine administration.
- Pharmacy Compounding Accreditation Board (PCAB) audit completed without any deficiencies identified. Accreditation demonstrates Schoolcraft's commitment to providing quality care and services to consumers related to sterile compounding.
- Participation in building the Cerner Oncology Module of the electronic medical record to improve patient safety and care.
- Participated in the implementation of new Baxter IV pumps for all hospital departments, including the building of an IV drug library to improve patient safety and outcomes.
- New Transitions of Care Program under development. This service provides care solutions that include pharmacists directly involved with discharge counseling and aftercare for our inpatients. The program aims to reduce hospital readmissions related to medications and improve patient satisfaction.



- The Pain Stewardship program remains focused on making a difference in the appropriate use of opioid medications. Academic Detail Credentialing obtained for Opioid Safety and Chronic Pain Management through MHA Keystone Center.
- Antibiotic Stewardship program remains focused on staff and community education, resistance prevention, and patient safety. SIDP Antimicrobial Stewardship certification.
- 340B Task Force efforts to ensure program compliance and positive 340B savings. Implementing a new third-party administrator for improved compliance and monitoring of the program was also a focus. Apexus Advanced 340B Operations Certified.

Education

- Initiated Safe Sitter Program and Basic Cardiac Rhythms Class.
- Reinstated and coordinated the Neonatal Resuscitation Program.
- Implemented Mini Skills Training for Zoll Monitor Defibrillator, traction splinting, Chest Tubes, Arterial Lines.
- Facilitated a Successful EMT Course at our facility.



Social Work

- Served over 100 community members with free counseling and assistance with their Medicare and/or Medicaid insurance through MMAP.
- Continued presenting/teaching on Advance Care Planning to community members.
- Continued monthly Caregiver support groups for caregivers of people with dementia continued using a Virtual Support Group format.
- Medical providers transitioned from using paper for MDHHS OBRA forms to the required online format.

DEPARTMENT HIGHLIGHTS

HomeCare & Hospice



Home Health Patients stated they would recommend our home health services to their friends and families.

- Increased home health admissions by 12% in 2021.
- Provided COVID 19 testing in the homes for homebound community members.
- Successfully implemented process to allow local physicians to electronically sign physician orders and send home health orders via Cerner.
- Agency provided a grief support group for the community that ran June 29-August 6, 2021. Attendees met weekly for six weeks.
- Increased the number of hospice information provided to individuals who qualified for the program by 73%.



All hospice caregivers stated they would recommend our hospice program to their friends and families.



Medical Surgical / Emergency Room

- Nurses sent a strong message to the public, urging citizens to take measures to prevent the rapid spread of COVID-19 in our community. The video went viral with over 4,500 views in a few days! Our nursing teams went above and beyond, though short-staffed, to provide excellent care to critical patients that couldn't be transferred to higher levels of care.
- The team worked on scheduling and administering monoclonal antibody infusions as an early treatment for patients with COVID-19 or exposed and at high risk.
- All nurses received ventilator, BiPap, and High Flow O2 training to care for critical patients due to overwhelmed hospitals and limited ICU beds across the states of Michigan and Wisconsin.



- We adjusted our process for assessing patients with COVID-19 symptoms before admission to Emergency Room to determine where best to place them to limit exposure for staff and patients.
- Our inpatient and Emergency Room employees worked together through staffing shortages, ever-changing COVID-19 guidelines, and stressors, always keeping patient safety at the forefront.

Our Frontline Teams were honored as Folkfest Heroes for their unwavering dedication to the health and wellbeing of our patients.



Laboratory

- Hank Richey became the new Lab Manager in April 2021.
- The department added two technicians and a phlebotomist.
- By 2022, the lab will have techs working in-house for 24 hours instead of "on-call" to better serve our patients.
- The lab was very busy with COVID-19 testing. The laboratory ran over 8,900 COVID-19 tests.
- The laboratory underwent a major remodel, adding storage, counter space, and a break room for employees. The new area now has a private sleep room for employees on call.
- The lab purchased a new Siemens Dimension EXL chemistry analyzer and added a new miniSed analyzer.

- **New Chemistry Tests** are now available at our laboratory:

- GGT
- Transferrin
- Extended Range CRP
- High Sensitivity Troponin



102,713 Procedures
Performed



15,420 Patients
Had Blood Drawn



8900 COVID-19
Antigen and PCR Tests

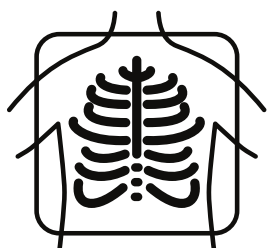
CardioPulmonary

- Recorded training videos for other departments on setup and operation of the Airvo II Highflow Oxygen Device.
- Established Respiratory Therapy on call for patients requiring ventilator care.
- Received an additional Airvo II Highflow Oxygen Device for the treatment of Covid-19 from Region 8 Healthcare Coalition.
- CardioPulmonary Care staff played a pivotal role in the treatment and care of patients suffering from Covid -19 during high surge levels.



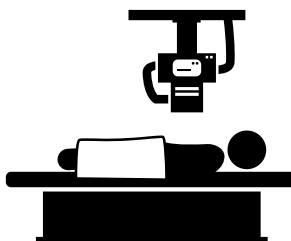
Medical Imaging

- DEXA scanner upgrade – New Computer, monitor, printer, software & training.
- The department purchased, installed, and trained employees with the new Hologic 3D Mammography Unit.
- New ECHO and Ultrasound beds.
- Ultrasound addition – New Hologic MACH 20 US unit given as part of Mammography purchase.
- Now offering 5 new studies/exams due to new and upgraded equipment.



17,845
Exams Performed

10% Increase Over 2020



Behavioral Health

- The Behavioral Health Team (BH) wrapped up several grants in 2021.
- The Michigan Health Endowment Fund grant ended this year, allowing us to provide virtual visits with Dr. Sloane, childhood trauma specialist.
- In its third year, the Community Connect program continued to provide ongoing support throughout the pandemic. The program links patients to community resources through the use of our Patient Navigator.
- Behavioral Health collaborated with the Schoolcraft County Jail for the Jail Grant, which focuses on substance abuse counseling and medication-assisted therapy with Vivitrol. Our therapists provided weekly visits and group therapy along with medical supervision.
- In collaboration with UPHC, we continued the UPLift Collaborative Care Program, which provides services for our behavioral health patients. A full-time care manager monitors this program to manage patients of all age groups.
- Our continued involvement with the Sobriety and Mental Health courts provided educational opportunities for students the team mentored.
- The Behavioral Health Team is expanding service offerings with Ressie Stranally, who will begin seeing patients in 2022. Ressie's practice will focus on children and adolescents with anxiety, depression, OCD, PTSD, mood & behavior disorders, psychosis, ADHD, and other mental health concerns.
- To meet our community's behavioral health needs, we hope to recruit an additional therapist.



Welcome
**TO THE BEHAVIORAL
HEALTH CLINIC**

Ressie Stranally

**Psychiatric Mental
Health
Nurse Practitioner**



Accounting

- Days cash on hand exceeded the benchmark for CAH's.
- Continued to update and steam-line processes for the new Multiview and Cerner software programs.
- Submitted required reporting for the \$4.7 million received as Provider Relief Funds in 2020, to be able to retain these funds.
- Received official forgiveness for the \$3.5 million received through the Paycheck Protection Program.



**\$305,000 Given To
Employees as Bonuses**



Organizational Goals



Service

To increase the patient satisfaction percentage by 2% for those patients who answer with a top box rating on the overall experience survey question. Hospital: from 82.1% (2020 BASELINE) to 83.7% (2021 GOAL).



Service

To increase the patient satisfaction percentage by 2% for those patients who answer with a top box rating on the overall experience survey question. RHC: from 66.7% (2020 BASELINE) to 68.0% (2021 GOAL).



Service

To increase the patient satisfaction percentage by 2% for those patients who answer with a top box rating on the overall experience survey question. HC/H: from 91% (2020 BASELINE) to 92.8% (2021 GOAL).



Quality

To increase the patient satisfaction percentage by 2% to those patients who answer "Willingness to Recommend" on the overall experience survey question, from 83.5% to 85.2%.



People

80% of departments or grouped departments will increase the score in their department on their selected SCORE survey measure by five percentage points in 2021 compared to the 2020 Score Survey Results.



Growth

Increase patient/procedure volumes from an average of 90/month in July-October 2020 to an average of 95/month in 2021.



Finance

Our profit margin will be 2% or higher.



Community

Increase the number of community educational opportunities and/or outreach events, live or recorded, from 4 in 2020 to 12 in 2021.

DEPARTMENT HIGHLIGHTS

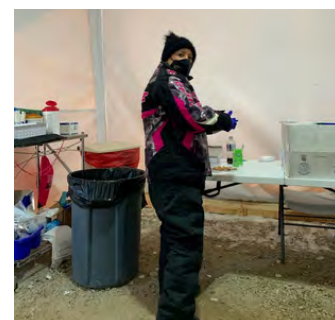
Infection Control

- New **PAPR's** (Powered Air Purifying Respirators) and 4 isolation carts were received from the Region 8 Healthcare Coalition.
- Educational activities were promoted to encourage great Hand Hygiene throughout departments.
- Maintained COVID-19 data daily into EMResource.
- Introduced Survey Monkey result reporting for hand hygiene monitoring.
- Vaccinated 295 employees, volunteers, and construction workers for influenza.
- Two hundred sixty-three mask fit tests were performed.
- Forty-six new hires were onboarded with testing for Color Vision Deficiency and mask fit testing.
- Employee COVID-19 cases were documented and monitored.
- Completed annual competency on immunology.



Patient Safety

- Facilitated a Community-Wide Table-Top Exercise (TTE) – Bomb/Mass Casualty.
- Created an Emergency Preparedness Drill Team for drill planning, implementing, and educating staff how to respond during emergency situations.
- Performed multiple Root Cause Analysis (RCA) to assist with process improvement.
- Assisted Incident Command with COVID planning throughout the year to include:
 - Surge planning
 - Patient/Employee Screening
 - COVID test planning and performing
 - COVID Vaccine planning, scheduling, administering, educating
 - Created/Revised multiple COVID forms for many areas including testing, vaccines, and monoclonal antibody treatments.



Revenue Cycle

- Prior Authorization (PA) and Central Scheduling (CS) began working with Grand Health Partners for prior authorizations and scheduling of the Bariatrics patients.
- PA/CS added a team member to answer the phones for greater patient satisfaction.
- Added a full-time Billing Manager position to oversee the hospital and RHC billing staff.
- The Billing department has continued to work with Cerner to develop more efficient workflows.

CONGRATULATIONS



BOB CRUMB, CEO

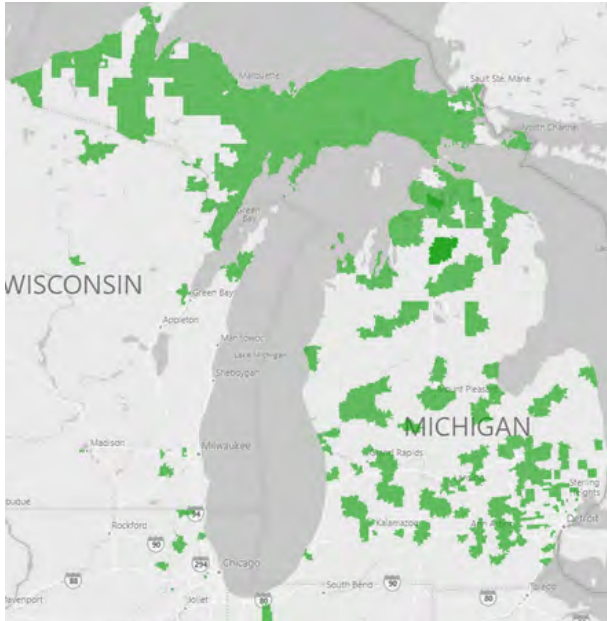
BOB !

2021 RECIPIENT

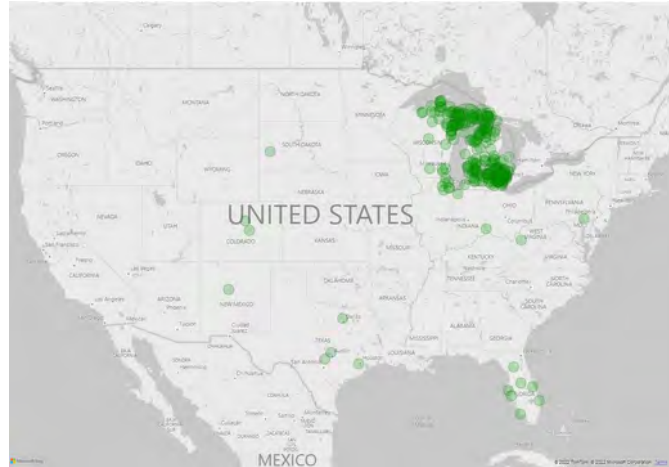
THE MHA HEALTHCARE LEADERSHIP AWARD

Each year, Michigan Health & Hospital Association (MHA) recognizes outstanding individuals who have provided exceptional leadership to healthcare organizations and the community's health and well-being.

COVID-19 EFFORTS



Schoolcraft Memorial Hospital administered Pfizer & Moderna Vaccines to individuals aged 5 Years & up based on priority guidelines. This total includes all doses.



**Zip Codes of
Individuals
Vaccinated at
Schoolcraft
Memorial
Hospital**

COVID-19 VACCINE DOSES
ADMINISTERED IN 2021

11,751

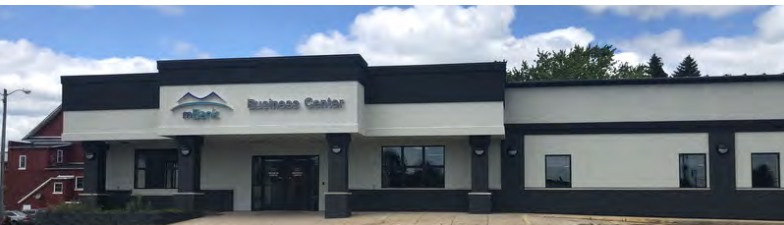
SMH EMPLOYEE DOSES
ADMINISTERED IN 2021

730

DRIVE-THROUGH SUCCESS WITH VACCINES AND TESTING



The majority of vaccines were given at the Southtown Drive-Through Tent or in the Rural Health Clinic. The tent was also used for daily testing.



COMMUNITY PARTNERSHIPS

Schoolcraft Memorial Hospital partnered with mBank to offer vaccinations at a downtown location to break down transportation barriers for patients. We worked closely with LMAS District Health Department to distribute vaccines efficiently based on the priority guidelines set out by the State of Michigan.

BOOSTING VACCINE CONFIDENCE AMONGST OUR YOUTH

Youth submitted photos and their Vaccine "Why" to encourage others to take the COVID-19 Vaccine



Schoolcraft Memorial Hospital received a special grant to address barriers that might prevent access to vaccines that included **500** doses for individuals 60+ or those with high-risk conditions.



MONOCLONAL ANTIBODY THERAPY



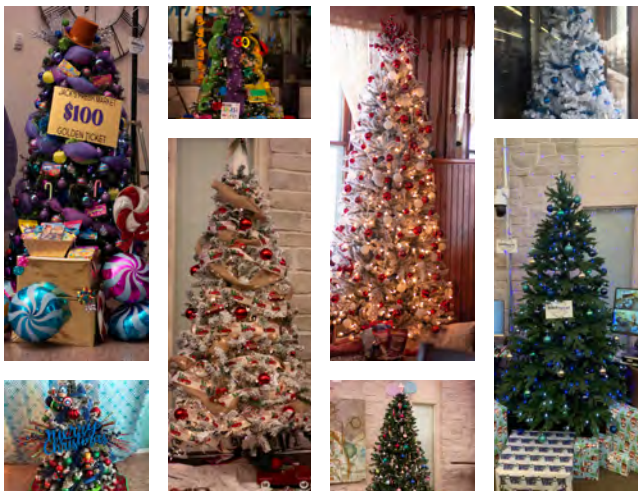
In addition to prevention tactics, Schoolcraft Memorial Hospital prioritized treatment for our patients. Monoclonal antibody therapies were offered as an early treatment protocol to prevent severe disease and hospitalization. Many employees worked overtime to offer these life-saving treatments to our patients. Infusions were administered at the hospital and injections were given at the former mBank Business Center, now owned by Nicolet National Bank.

HOW DO MONOCLONAL ANTIBODIES WORK?

Monoclonal antibodies work by **restoring, enhancing or mimicking** our immune system's response to harmful infection, like COVID-19. It works by neutralizing the virus and preventing further infection. It is safe and effective.



THE 3RD ANNUAL FESTIVAL OF TREES WAS A GREAT SUCCESS. SPECIAL THANK YOU TO THE BUSINESSES, FINANCIAL SPONSORS, AND COMMUNITY MEMBERS FOR SUPPORTING OUR BUILDING EXPANSION PROJECT.

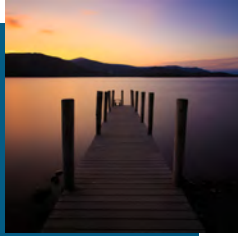


8,935 Tickets Sold
68 Raffle Prizes Awarded
18 Auction Winners
155 Businesses Participated or Donated Items
80 Letters from Santa Signed Sealed & Delivered



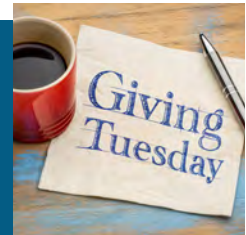
Our Community's Generosity

Thank you for standing with us as we invest in the health and economic well-being of our rural communities. Whether you have participated in an event, became a sponsor, provided a gift in memory of a loved one, included us in your will, or gave to one of our campaigns--you are making a difference in the lives of those who live, work, or travel in the central U.P.



Building Expansion Capital Campaign: \$405, 050

Our Capital Campaign Quiet Phase kicked off in February 2021 to raise \$1 Million for the Expansion Project. The \$405,050 raised in 2021, added to the donations from previous years, brings our campaign total to \$718,822 in gifts & pledges secured through December 31, 2021.



Giving Tuesday: \$3,650

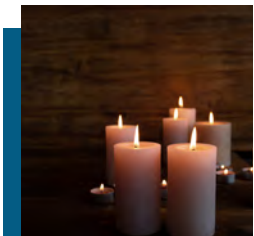
Once again, our participation in Giving Tuesday (November 30), a global day of giving, raised \$3,650. We communicated the positive impact our upcoming New Infusion and Chemotherapy Suites will have on our patients.



Grant Awards: \$21,376

In 2021, we received grant awards from the following foundations and organizations:

- Schoolcraft County Community Foundation
- Superior Health Foundation
- Sault Tribe 2% Fund Award



Memorial Gifts: 38

Memorial Gifts are donations made to remember a loved one, commemorate a special event, or honor the care given to you or a family member. Gifts are directed to our Building Fund unless another program is specified.



Hospice Fund: \$2,551

The gifts in memory of a loved one make a real difference in the lives of people in our communities who are at their most vulnerable as they cope with a life-limiting illness, grief or loss. Hospice Fund donations allow patients to live remaining days fully, in dignity, comfort, and peace, and by their wishes and belief.



Employee Relief Fund: \$5,496

This fund was supported by SMH staff donations to help during unanticipated and unavoidable financial hardships and emergencies.

From community members, we received over \$500 to provide very much appreciated warm drinks and snacks for staff manning the Vaccine Tent.



IRMA GONZALEZ-HIDER
FUND DEVELOPMENT COORDINATOR

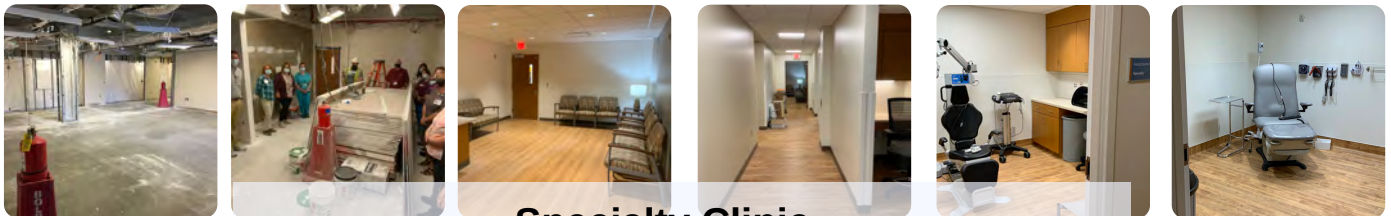
THE FUTURE IS BRIGHT

The project has been underway since May 2021, when the hospital held a groundbreaking ceremony to celebrate the milestone. The project was first announced in 2020 when SMH received approval for U.S. Department of Agriculture funding to begin Phase 2 of the \$12.6 million building expansion project on its main campus. Our Environmental Service Manager, Dan Hoholik, and the environmental services team have been instrumental in moving this project forward.



The expansion project includes the construction of 8,130 square feet of new space for rehabilitation services on the west end of the hospital, an additional 2,037 square feet for infusion services on the south end of the Ambulatory Care Unit, and 12,555 square feet of new administrative space on the east end of the hospital campus. The expansion will also include the renovation of 8,199 square feet of existing space and expansion of the Alan W. Ott Rural Health Clinic, creating a new specialist clinic, and providing additional space for the hospital laboratory.

Along with the USDA Rural Development funds, SMH is also financing a portion of the project with a capital campaign to raise \$1 million and is contributing \$2.5 million of its own funds to the project. Our Capital Campaign Quiet Phase kicked off in February of 2021. In 2021, we raised \$405,050. Add that to Building Expansion donations from previous years for a total of \$718,822 in gifts and pledges secured through December 31, 2021. We are grateful for the generous donations we have already received from hospital leaders, medical providers, local businesses, and patients.



Specialty Clinic



Rehabilitation & Infusion Suites

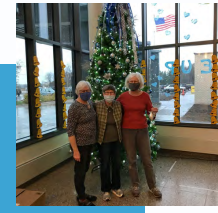


Cornerstone Administration Building



Caring For Our Community

A strong community needs a vibrant hospital, and a vibrant hospital requires a developing community. Fortunately, in Schoolcraft County, we have both.



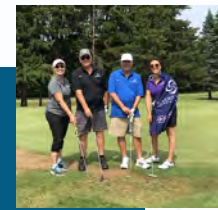
Love Lite Tree

Schoolcraft Memorial Auxiliary remembered loved ones, friends, and military during the annual Love Lite Ceremony.



FolkFest

Participated in Folkfest with an informational booth, hand washing station, and Moving Forward- Building Expansion display.



Golfing For A Cause

SMH sponsored teams for two community fundraising events - CBC and Rotary.



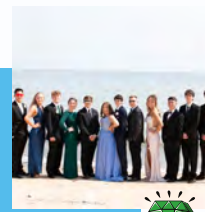
Breast Cancer Awareness

Staff donated \$458 to wear jeans and purchase strawberry shakes to raise money for the Superior Health Foundation's Breast Health Fund.



CBC Fundraiser

Department employees pooled money and prizes and had an internal auction that raised \$2,507 for CBC charities.



Prom Becomes A Reality

The employees at SMH stepped up to raise \$1,112 so the students at Manistique High School could have a last-minute Prom. The Hospital contributed \$500 towards the fundraiser!



Bells for Hospice

Bells for Hospice Memorial Service was held virtually this year. Bells were rung to honor the names of Loved Ones at Triangle Park.



Healing Garden

Work bee occurred to relocate ornamental grass and flowering plants from Café area to Healing Garden site for new landscaping.



Harvest Gathering

Schoolcraft Memorial Hospital employees collected over 300 pounds of food and \$170 for Good Neighbor's Services.



Safe Sitter Classes

Offered 3 classes and with 19 students graduating from the program.



Toys For Schoolcraft County

Community and Staff joined together to donate toys for our families in Schoolcraft County.



More Community Involvement

Adult Balance Class - Community Class
Celebrating Informed Connections Conference
Healthy Weight Loss Seminar
Impact Concussion Testing



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- James B. Harmes
- Lynne Giles
- Howard Parmentier
- Ryan Fausett
- Trisha McEvers



SMH TEXTS NOW AVAILABLE

Volunteer Opportunities

- | | |
|----------------|-------|
| Greeter | CERT |
| Hospice | MRC |
| Auxiliary | Decon |
| Healing Garden | |

STAY CONNECTED

OPT IN TODAY!

TEXT
SMHCARES

TO: 906-224-2207



GET IN TOUCH WITH US



906-341-3200



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Manistique, MI 49854



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memorial/